

**APPLICATION FOR
INDEPENDENT REDISTRICTING COMMISSION
(INCLUDING ATTACHMENTS)**

November 10, 2011

**Michael F. Doyle
30803 N. 47th Place
Cave Creek, AZ 85331**

**APPLICATION (INCLUDING ATTACHMENTS) FOR
INDEPENDENT REDISTRICTING COMMISSION**

Answer all items in print or type. Attach additional sheets as needed to answer completely.

FULL NAME: Michael F. Doyle

SPOUSE'S NAME: Linda

HOME ADDRESS: 30803 N. 47th Place

CITY: Cave Creek STATE: AZ ZIP: 85331

COUNTY OF RESIDENCE: Maricopa RESIDENT OF ARIZONA SINCE: 1996

EMPLOYER: Retired TITLE _____

OFFICE ADDRESS _____ OFFICE PHONE _____

CITY _____ STATE _____ ZIP _____

EDUCATION: Include name(s) of institution(s) and year diploma(s) or degree(s) received.

Central Michigan University	BS	1981
University of Colorado	MBA	1987

List **all** political activities for **at least** the past ten years. Include dates of service and indicate **all** offices held in any organization. (Use attachment if necessary.)

- Other than voting, I have not been active in politics. I have never run for public office.
- Also see Attachment "D" in answer to question 21 below.

List **all** professional and occupational memberships for **at least** the past ten years. Include dates of service and indicate **all** offices held in any organization. Please include honors, awards and other forms of recognition. (Use attachment if necessary.)

Rusing & Lopez PLLC	Expert Witness	CEI v HII	US District Court of AZ	2004/2005
Emptoris, Inc.	Member - Advisory Board			2002 to 2009
Doyle Consulting Group LLC	Founder & CEO			1990 to 2005
National Initiative for Supply Chain Integration [501c(6)]	Founder, Chairman & CEO			1997 to 2005
The University of San Diego	Adjunct Professor			1989 to 1990
Lake Superior State University	Adjunct Professor			1992 to 1993
Eli Broad Graduate School of Management, Michigan State University	Adjunct Professor			1994 to 1996

List **all** civic and community service activities for **at least** the past ten years. Include dates of service and indicate **all** offices held in any organization. Please include honors, awards and other forms of recognition. (Use attachment if necessary.)

Desert Foothills Sheriff's Posse Posseman August 2000 to August 2003

- Posse Board of Directors – Secretary
- Sheriff's Commendation: Outstanding Service in Operation Firestorm (Rodeo-Chediski Fire)

Our Lady of Joy Catholic Church Outreach Committee Chairman Nov. 2006 to present

ATTACH A RESUME OR BIOGRAPHICAL STATEMENT.

- See attachment "A"

ATTACH A STATEMENT OF INTEREST EXPLAINING WHY YOU ARE INTERESTED IN SERVING ON THE INDEPENDENT REDISTRICTING COMMISSION.

- See attachment "B"

COMPLETELY ANSWER ALL OF THE FOLLOWING QUESTIONS:

1. Are you committed to applying the provisions of the Arizona Constitution, Article IV, Part 2, Section 1 in an honest, independent and impartial fashion, and to upholding public confidence in the integrity of the redistricting process? Yes (X)

2. Will your employment and/or personal circumstances permit you to attend meetings of the Independent Redistricting Commission in their entirety? Yes (X)

3. Are you a registered Arizona voter? Yes (X)

4. Have you been continuously registered for at least the past three years with the same political party or as unaffiliated with a political party? Yes (X)

Indicate political registration for the past three years: Unaffiliated

5. During the past three years, have you:

a. been appointed to, elected to, or a candidate for any other public office, including precinct committeeman or committeewoman, but not including school board member or officer? NO (X)

b. served as an officer of a political party or as an officer of a candidate's campaign committee? No (X)

c. served as a registered paid lobbyist? No (X)

If your answer to any part of this question is "Yes," attach an explanation.

6. Is there any possible conflict of interest or other matter that would create problems or prevent you from fairly and impartially discharging your duties as an appointee to the Independent Redistricting Commission? No (X)

7. Are you now an officer, director, or majority stockholder, or otherwise engaged in the management, of any business enterprise? No (X)

8. If your parents, siblings, spouse, or children are employed or engaged in any business or profession, state (by attachment) their names and the name and address of their employer or the business in which they are engaged. See Attachment "C"

9. Have you filed your state or federal income tax returns for all years you were legally required to file them?
Yes (X)

10. Have you paid all state, federal and local taxes when due? Yes (X)

11. Have you ever violated a court order including but not limited to an order for payment of child or spousal support? No (X)

12. Have you ever been expelled, terminated, or suspended from any employment or school or course of learning on account of plagiarism, cheating, or any other "cause" that might reflect in any way on your integrity? No (X)

13. Are you, in any jurisdiction, currently charged with or have you ever been arrested for, convicted of, or pleaded guilty to any felony, misdemeanor (excluding civil traffic violations), or violation of the Uniform Code of Military Justice? No (X)

14. If you performed military service, please indicate the date and type of discharge.

- U.S Army – discharged on 22 July 1964 under Honorable conditions

15. List and describe by attachment any litigation involving an allegation of fraud in which you are or were a defendant.

- Not Applicable

16. In the past year, have you ever been reprimanded, demoted, disciplined, placed on probation, suspended, or terminated by an employer as a result of your alleged consumption of alcohol, prescription drugs, or use of illegal drugs? No (X)

17. Have you failed to vote in any general election held during the past eight years? No (X)

18. Have you ever refused to submit to a test to determine whether you had consumed and/or were under the influence of alcohol or drugs? No (X)

19. Within the last five years, have you ever been formally reprimanded, demoted, disciplined, placed on probation, suspended or terminated by an employer? No (X)

20. Has a judgment or finding that you failed to comply with the substantive requirements of any business or contractual arrangement, including but not limited to bankruptcy proceedings, ever been entered against you? No (X)

21. List by attachment all elected or appointed offices that you have held and/or for which you have been a candidate, and the dates.

- Attachment "D"

22. Provide any additional information relative to your application or qualifications you would like to bring to our attention at this time.

- None

BY SIGNATURE OF THIS APPLICATION:

If appointed to the Independent Redistricting Commission I understand I will be ineligible for Arizona public office or for registration as a paid lobbyist during my term on the Independent Redistricting Commission and for three years thereafter, pursuant to the Arizona Constitution, Article IV, Part 2, Section 1.

I have reviewed the constitutional requirements governing the Independent Redistricting Commission and attest that I meet those requirements.

I authorize investigation of all of my responses to this application and further authorize the references listed in the confidential section of this Application to give you any and all information concerning my qualifications they may have, personal or otherwise, and release all parties from all liability for any damages that may result from furnishing information to you.

I understand that the Commission which reviews my application may or may not conduct an interview, and may make its decision based on my responses to this Application and any due diligence.

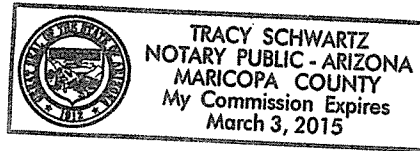
The statements contained in this application are true and correct to the best of my knowledge.

SIGNATURE Michael F. Dayle DATE Nov. 9, 2011

State of Arizona)
) ss.
County of Maricopa

Subscribed and sworn to before me this 9th day of November, 2011, by
Michael Frederick Dayle

Tracy Schwartz
Notary Public
My Commission Expires:
March 3, 2015



PROFESSIONAL EXPERIENCE:

Emptoris, Inc. (www.emptoris.com)

March 2002 to January 2009 - Advisory Board Member

Rusing & Lopez, P.L.L.C.

Fall 2004 to Spring 2005 - Expert Witness (U. S. District Court of Arizona / Re: Competitive Engineering Inc. v. Honeywell)

Doyle Consulting Group (DCG) - (Laingsburg, MI & Cave Creek, AZ)

1990 to 2005 Supply Chain/Strategic Procurement consulting - Clients included: American President Lines, Anderson Consulting, ARCO Transportation, Electrolux (Europe), Harley-Davidson, Mill's Pride, NACCO Material Handling Group, Proctor & Gamble, Robert Bosch, NIST, Quaker Oats, Ford Electrical & Electronics Div. Zenith, and many others.

NISCI (The National Initiative of Supply Chain Integration)

1997 - 2000 - Founder, Chairman and CEO

2000 - 2005 - President

Adjunct professor of Strategic Supply Management and Sourcing Strategy:

1989 -1990 - The University of San Diego, Graduate & Undergraduate School

1992 -1993 - Lake Superior State University, Graduate & Undergraduate School

1994 -1996 - The Eli Broad Graduate School of Management at Michigan State University

1987 to 1990 - **Motorola Semiconductor Products Sector**

Director, World Automotive Marketing Operations

1982 to 1987 - **Ford Microelectronics, Inc**

Director, Business Operations (Sales, Marketing, Applications Engineering, Supply, Legal)

1978 - 1982 - **Ford Motor Company**

Procurement Manager (various commodity departments)

1975 - 1978 - **Rockwell Int. - Utility & Industrial Operations**

Purchasing Director

1965 - 1975 - **Ford Motor Company** - Various locations in Michigan

Several manufacturing management assignments with increasing responsibilities

EDUCATION:

University of Colorado - Master of Business Administration (MBA) - 1997

Central Michigan University - Bachelor of Science - Industrial Management

PUBLICATIONS:

Co-author: The American Keiretsu: A Strategic Weapon for Global Competitiveness, Business One Irwin, 1993 (Sourcing Strategy and Supply Chain Management)

Author of several published articles on Sourcing Strategy and Supply Chain topics. A listing can be provided.

NISCI START-UP HISTORY & KEY DATES

NISCI – a 501c(6) not-for-profit trade association with the goal of creating, implementing, and expanding the benefits from effective supply chain management techniques for supply chains of three links or more.

January 1996:

NIST (National Institute for Standards and Technology, part of the Dept. of Commerce) commissioned Mike Doyle to assemble a consulting team to study: *What impact will Supply Chain Optimization have on small and medium size manufacturing companies in America?* On July 25th, Mike Doyle presented the team's final report to the NIST Executive Steering Committee.

November 22, 1996:

An overview of the NIST report was presented privately by to The Department of Commerce Undersecretary for Technology and the Director of NIST per their request.

April 3, 1997:

Based on the strong recommendation of executives at NIST and others, an initial retainer of \$5,000 was provided to Venable, Baetjer, Howard, & Civiletti by Mike Doyle to establish a Not-for-Profit Corporation. The corporation was later named The National Initiative for Supply Chain Integration or NISCI®.

June 5, 1997:

A select group of industry professionals were invited to NIST Headquarters in Gaithersburg, MD to receive an introduction of the NISCI concept/opportunity. Several agreed to become Charter Members.

September 8, 1997:

NISCI inaugural three-day conference was held at Harley-Davidson's facilities in Milwaukee. NISCI's first Board Meeting was held and the original slate of Corporate Directors and Officers were elected. Mike Doyle was elected Chairman and CEO.

October 1, 1997:

NISCI's formal press release: *New organization Seeks to revolutionize Supply Chain Management could mean billions for U.S. Manufacturers.*

January 2005:

NISCI's Board approves legal documents folding NISCI into ISM (Institute for Supply Management) after several months of negotiation and study.

NISCI Charter Members Included:

AK Steel
Amkor Technology
DaimlerChrysler
Deere & Company
Harley-Davidson
Honda Manufacturing of America
IBM
Intel
National Association of Purchasing Management (now – ISM)
Procter & Gamble
Supply America Corp. (a NIST-MEP company)
The Trane Co.
Unilever

Statement of Interest:

This Commission is dealing with a complex, sensitive, and critically important task. Arizona's leaders have evidently decided that a group of well-qualified independent citizens can make an important contribution in this area. I believe I have the necessary education and executive experience to help our State with this challenge. I'm an independent thinker without political ties. My only interest is that the people of Arizona are able to vote within district boundaries that, as fairly as possible, represent a cross section of our citizens. Each district should allow for competition where every qualified candidate has a fair opportunity to compete.

I founded and ran an international management-consulting firm for 15 years. We were retained by some of the finest major corporations in the world and tasked with solving high profile complex challenges. Typically, the senior management team within these firms had opposing or conflicting ideas as to the most productive way to address the cost/efficiency challenges they faced. Our assignment always involved working with senior executives, completing sophisticated data analysis, and presenting independent fact-based findings with implementation processes guaranteed to achieve identified results on time and within budget. Our clients saved tens of millions of dollars and as a result we were able to remain busy without advertising or marketing expenses.

My innovative work in Supply Chain Integration and Sourcing Strategy was widely recognized. Three different Universities invited me to teach these concepts to their graduate school students in the early 1990's. Professor David Burt and I co-authored a book in 1993 to share these innovations with the business world. Several major manufacturing companies adopted this book as a guide to their efforts in this area.

Given my successful experience resolving complex challenges in large organizations, I'm confident I can make a professional contribution to our State in this critical area. I'm delighted to volunteer my time and contribute to the important work of this Commission.

Attachment "C"

8. If your parents, siblings, spouse, or children are employed or engaged in any business or profession, state (by attachment) their names and the name and address of their employer or the business in which they are engaged.

My son-in-law, Scott A. Erickson, is a partner in the law firm Frazer, Ryan, Goldberg & Arnold LLP
3101 North Central Ave., Suite 1600
Phoenix, AZ 85012
602-277-2010

Attachment "D"

21. List by attachment all elected or appointed offices that you have held and/or for which you have been a candidate, and the dates.

A number of years ago (~2004 I think), I attended a public event at the State Capital. There was a man there who turned out to be an official with the Republican Party. I don't remember his name as I only had this brief encounter with him. He asked me where I lived and when I told him he explained that my neighborhood had an authorization for several precinct committee positions and there were many vacancies (or possibly he said no one was signed up). He asked me if I would agree to fill one of these open slots. I thought it sounded like an opportunity to become involved and meet people so I signed his paper(s). A short time later I got a very official looking letter indicating that I had been assigned to an "Official Position", which surprised me. I attended a State-wide Republican meeting at a school someplace shortly after that to learn something about the job but couldn't get anyone to take an interest in my questions or even talk with me. I soon changed my voting registration back to unaffiliated. I didn't run for this office and I didn't understand what I was supposed to do. I never actually did anything but I'm likely listed as a Republican Precinct person for part of a two-year term in the early to mid 2000's. The entire event was a misunderstanding on my part as my knowledge of local political parties and their activities is quite limited.